



Alternative Strategies

Date: November 10, 2014
Project: Glencoe Park District Comprehensive Plan

		Planning Process Justification		
Opportunity:		Assess (Inventory and Analysis):	Connect (Needs Assessment Phase):	Alternative Strategies:
POLICY	<p>A Identity: The district has undergone many changes (board, staff) in the recent years and is looking to establish a new, fresh identity for the future.</p> <p>How can the district strengthen its identity across all sectors - parks, facilities, and programs?</p>	<p>Park and Facility Tour: Few parks have names and / or signage. Many elements within parks (playgrounds, tennis courts, etc.) have their own names due to sponsorships, but this leads to confusion with the asset names, locations and park names. While some parks have signage, the signage is inconsistent in design or message across the parks. There appears to be a standard play structure design (wooden with green roofs / features) used across parks, but site furnishings are inconsistent. The district's website does not list various parks. Many of the parks are undeveloped.</p>	<p>Community Consensus Report: Marketing needs to be improved. Need to be more interactive. Need to involve community for feedback. Important to raise consciousness and increase Park District wisdom of these areas for future planning - more collaborating and integration. While image has improved, many residents feel the district needs to do more. Signage is lacking. Parks need to be named and need identities. Board Focus Group: Invest in parks. Give parks identity. Give each playground a unique identity. Consider upgrading signage to be more modern. New generation has different expectations.</p>	<p>1 Implement and continually communicate the new mission, vision, and values through all park district media and marketing materials (website, program guide, etc.)</p> <p>a Mission: Enriching lives and creating memorable experiences by providing exceptional services, parks, programs, and facilities</p> <p>b Vision: We are committed to become the most innovative, customer driven, and fiscally responsible park district for current and future generations</p> <p>c Values:</p> <p style="padding-left: 20px;"><i>Team Oriented: We are empowered staff, communicating effectively in a collaborative and fun working environment.</i></p> <p style="padding-left: 20px;"><i>Integrity: We are trustworthy, demonstrate strong moral values and do what we say we</i></p> <p style="padding-left: 20px;"><i>Safety: We will work toward reducing or eliminating risk from injury or harm and create</i></p> <p style="padding-left: 20px;"><i>Innovative: We will continuously find better ways of doing things</i></p> <p style="padding-left: 20px;"><i>Responsiveness: We will follow through and respond in a timely manner to our internal and external customers</i></p> <p>2 Develop design guidelines for all parks (identification signage, site furnishings, structures, and way finding signage).</p> <p>3 Name all parks that are currently identified with a number. Consider sponsorship opportunities from local organizations (Lions, Kiwanis) or local families in park branding.</p> <p>4 Establish branded signage at park locations.</p> <p>5 In addition to signage, activate undeveloped open spaces with branded visual features and recreational amenities (trails, playgrounds, and athletic fields to encourage public use).</p> <p>6 Update online map and matrix to include all parks (with new names) and amenities.</p>
	<p>B In recent years, GPD has been focused on maintaining existing assets "as-is" and has not focused on improving assets, responding to current trends, or activating undeveloped park sites.</p> <p>What can the district do to activate undeveloped open space?</p>	<p>The district has 15.58 acres of undeveloped park acreage. The most recent major park and open space capital improvement was the Friends Park Playground in 2013 and Lakefront Park in 2012. LOS Analysis: District is deficient by -30.38 acres, per NRPA standard of 10 acres/1000 population. When natural areas and special use facilities are considered the district has 80.91 acres (9.34ac/1000) is only 5.76 acres short of the 10 acres per 1,000 standard.</p>	<p>Community Survey: Small neighborhood parks and large community parks were in the top five priorities for facilities households have a need for. Small neighborhood parks are most important to 19% of GPD households. 94% are supportive of preserving open space and natural areas. 81% of the district is supportive of developing new multi-purpose trails and connecting existing trails. 74% are supportive of upgrading park playgrounds and active areas. Residents are most willing to fund the preservation of open space and natural areas, development of new multi-purpose trails and connect existing facilities, upgrading playgrounds and active areas, and developing a dog park.</p>	<p>1 Consolidate adjacent park sites into unified mini, neighborhood or community parks</p> <p>a Site 7N and 8N</p> <p>b Site 21S and 22S</p> <p>2 Incorporate improvements to undeveloped parcels into the capital replacement strategy.</p> <p>3 Develop, activate and connect undeveloped and parkway properties as contiguous park parcel and add identity features.</p>
	<p>C The current shared services agreement with the village is a point of contention for maintenance staff.</p> <p>What actions can GPD take to improve this agreement and resolve contention?</p>	<p>Not addressed during the Assess phase.</p>	<p>Staff: Maintenance staff discussed an unequal distribution of work.</p> <p>Community Consensus Report: Community voiced support for intergovernmental partnerships.</p>	<p>1 Review and consider revisions to the agreement to ensure equal distribution of responsibility.</p>

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<p>D Level of Service (LOS): When compared to National Recreation and Park Association (NRPA) standards of 10 acres/1000 residents. GPD is deficient in park acreage by more than 30 acres. Can the district take any immediate (<5 years) action to improve this statistic?</p> <p>What should the target LOS be for Glencoe Park District? What is attainable?</p>	<p>LOS Analysis: District has a total of 56.25 acres of mini, neighborhood, and community park space. NRPA standard recommends 86.63 ac. (based on the 8,663 total population). District is deficient by -30.38 acres, per NRPA standard of 10 acres/1000 population. When natural areas and special use facilities are considered the district has 80.91 acres (9.34ac/1000) is only 5.76 acres short of the 10 acres per 1,000 standard. GPD has a total of 15.58 acres of undeveloped park space that does not currently serve as active recreation space.</p>	<p>Community Survey: Small neighborhood parks and large community parks were in the top five priorities for facilities households have a need for. Small neighborhood parks are most important to 19% of GPD households. 94% are supportive of preserving open space and natural areas. 81% of the district is supportive of developing new multi-purpose trails and connecting existing trails. 74% are supportive of upgrading park playgrounds and active areas.</p>	<ol style="list-style-type: none"> Target an overall level of service (LOS) goal of 10-acres per 1,000 population. <ol style="list-style-type: none"> Systematically develop and activate undeveloped open space within the district (to add a total of 15.58 acres to their park inventory) resulting in a total of 96.51 acres and a LOS of 11.14 acres per 1000 population. No acquisition necessary for this goal. Maintain acreage LOS as is (7.22-acres per 1,000 population) considering adjacent Forest Preserve District (805 acres), Chicago Botanical Gardens (281 acres), and private recreation providers (413 acres) offset GPD's LOS deficiencies.
<p>E Service Area Equity Mapping: Although overall distribution is nearly perfect (>97% of residents live within a mile from at least one park), there are some gaps in park service area.</p> <p>How can GPD address open space distribution deficiencies?</p>	<p>Service Area Equity Mapping: District has 97.69% coverage (8,463 residents are within one mile (or less) of a mini, neighborhood, or community park facility. Planning area 1 indicates potential gaps in service. Both mini and neighborhood park service area gaps are primarily located in planning areas 1, 7, and 9.</p>		<ol style="list-style-type: none"> Pursue the acquisition of additional open space in key planning areas. <ul style="list-style-type: none"> Concentrate mini park acquisitions in planning areas 7, 1, and 9. Aim for a minimum acreage of 1.5 acres for mini parks. Concentrate neighborhood park acquisitions in planning areas 1, 7, and 9. Aim for a minimum acreage of 4 acres for neighborhood parks. Maintain acreage LOS as is (7.22-acres per 1,000 population) considering adjacent Forest Preserve District (805 acres), Chicago Botanical Gardens (281 acres), and private recreation providers (413 acres) offset GPD's LOS deficiencies.
<p>F Facility Needs / Capital Replacement Strategy: GPD is deficient in shelters, basketball courts, volleyball courts, baseball fields, softball fields, football fields, horseshoe pits, shuffleboard courts, dog parks, and spray grounds.</p> <p>What amenity replacements or additions should GPD consider?</p>	<p>Facility Needs Analysis: GPD is deficient in shelters by 1, basketball courts by 1, volleyball courts by 2, baseball fields by 2, softball fields by 1, horseshoe pits by 3, shuffleboard courts by 1, dog parks by 1, and spray grounds by 1. Park and Facility Tour: GPD has the opportunity for additional park development in existing park sites as well as undeveloped parcels.</p>	<p>Board Focus Group: Invest in parks. Give parks identity. Give each playground a unique identity. Athletic fields are tired and need improving, even if just modest upgrades. Connect with garden clubs and other groups who use parks. Can user groups help with maintenance? Community Consensus Report: Poor condition of fields and playgrounds were noted. There is a sufficient need for open space; however, many parks are small and underutilized. There must be a balance between preservation and development. Staff: Playgrounds need to be addressed. Existing asset maintenance needs to be improved. Resources to complete job efficiently are not always present.</p>	<ol style="list-style-type: none"> Formalize a capital replacement strategy for existing amenities considering age of amenities, opportunity for new assets, connections to regional and local trail systems, and population served. Consider the addition of a half our full-court basketball court at the following parks: (need 1) Consider Lakefront Park, Shelton Park or West Park Consider the addition of a picnic shelter at the following parks: (need 1) Consider Lincoln Drive and Green Bay Road Park, Woodlawn Park, Central Park, Shelton Park, Consider the addition of volleyball court(s) at the following parks: (need 2) 6N, Watts, 4S, and 21S(2) & 22S Consider the addition of horseshoe pits, shuffleboard courts, and other picnic amenities: (need 3 horseshoes, 1 shuffleboard) Consider the addition of spray grounds at the following parks: (need 1) Consider Shelton Park, Watts Park and Veterans Memorial Park (north end) Consider native plantings in lieu of turf grass in key park locations. Consider the following strategies for dog parks: (need 1) <ol style="list-style-type: none"> Explore and evaluate partnership opportunity with adjacent districts and / or the Forest Preserve District of Cook County. Consider developing the bluff beach parcel into a dog beach. Consider establishing dog park at an undeveloped park parcel (Shelton Park. 21 (2) & 22 s)
<p>G New Amenities: There are also growing trends in recreation amenities that are not yet present within GPD. Does GPD have the right amenities at the right locations? How can GPD respond to deficiencies?</p> <p>What amenities could be added to respond to cultural / demographic needs and growing trends?</p>	<p>Demographics: Glencoe has an aging population while also maintaining a consistent amount of younger children. GPD will need to develop amenities to respond to the aging population while also staying current and contemporary for the younger generation. Site and Facility Tour: Park - School sites (Watts, Central, West) offer the opportunity to develop educational opportunities on site and encourage school group users and GPD - school district partnership.</p>	<p>In the community survey 2,468 for 82% have used walking and biking trails within the district. The top outdoor amenities the community believed the district has a need for are walking and biking trails, nature trails, playgrounds, ice-skating, tennis courts, and picnic areas and shelters. 94% are supportive of preserving open space and natural areas. 81% of the district is supportive of developing new multi-purpose trails and connecting existing trails. 74% are supportive of upgrading park playgrounds and active areas. Community Consensus Report: There is a sufficient need for open space; however, many parks are small and underutilized. There must be a balance between preservation and development. Board Focus Group: District needs to stay contemporary and modern while also preserving the history / historic elements. Staff: Playgrounds need to be addressed. Existing asset maintenance needs to be improved. Resources to complete job efficiently are not always present.</p>	<ol style="list-style-type: none"> Consider adding new amenities at strategic locations throughout the district to address trends, deficiencies and demographic needs. <ol style="list-style-type: none"> Construct splash pad at key location to provide free access to small water feature within district outside of the beach area. Consider pickleball striping overlay (1 pickleball per tennis) and / or pickleball complex (repurpose, 2 pickleball per tennis) Consider picnic amenities (baggo, bocce horseshoes, grills, etc.) Consider community gardens. Consider fitness stations / adult playgrounds Consider amphitheater or similar festival event space. Consider paddle tennis or platform tennis. Consider interpretive / educational signage at key park locations (e.g. adjacent to school). Signage topics may include, but are not limited to health and wellness, stormwater, wetlands, and vegetation.

PARKS AND OPEN SPACE

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PARKS AND OPEN SPACE, CONT'D.	<p>H Amenities Playgrounds: While a playgrounds standard exists (wooden structure with green roofs, barriers, and play elements), this standard is not in line with current playground trends and equipment standards. Wooden play equipment has a shorter useful life than metal and molded plastic equipment and many of these playgrounds are reaching their useful life and will be in need of redevelopment soon.</p> <p>What are current trends or standards the district should consider / follow when redeveloping playgrounds?</p>	<p>Demographics: There is a consistent number of residents under the age of 19. The district will need to plan accordingly to respond to this demographic. Trends and contemporary play designs should be considered. Site and Facility Tour: Playgrounds are aging. There are compliance issues (ADA access specifically).</p>	<p>Community Survey: 157% of GPD households have used playgrounds. 8% of households responded playgrounds were most important to them. Board Focus Group: Invest in parks. Give parks identity. Give each playground a unique identity. Community Consensus Report: Parks need updated. Staff: Playgrounds need to be addressed. Existing asset maintenance needs to be improved. Resources to complete job efficiently are not always present.</p>	<p>1 When renovating playground consider contemporary trends in playground design including:</p> <ul style="list-style-type: none"> a A nature-based playground that includes, but is not limited to, a dry stream bed, log crawl tunnels, stone steppers, loose parts play pieces, and sensory elements. b Large dome and rope climbers as feature play pieces. c Contemporary swinging features like the Big-O swing or Oodle swing that can engage multiple users. d Electronic play pieces like the Neos play structure to appeal to all ages. e A regional (inclusive?) playground that includes poured-in-place surfacing. f Poured-in-place surfacing at key playground locations. g Themed playground <p>2 Consider different play features at each park to offer varying play values and experiences (park branding).</p> <p>3 Ensure all park playgrounds are ADA accessible (accessible routes to playgrounds, access ramps into container).</p> <p>4 Consider grant funding (OSLAD, trails, playground manufacturer's grants) along with capital funds to complete renovations.</p>
	<p>I Trails: With the Green Bay Trail running through the district and GPD open space located along the trail, there are great opportunities for regional trail connections within GPD parks. These adjacent parks / parcels also provides an opportunity for a greenway system along a highly visible corridor within the district.</p> <p>How can individual, disjointed parcels along Old Green Bay Road be linked to encourage use, increase GPD's visibility and brand, and create a unified greenway asset?</p>	<p>There are a number of parcels located along Old Green Bay Road, a short walk from the Green Bay Trail. No way finding signage exists. Crosswalks could be enhanced to provide better pedestrian access. Many of the parks are undeveloped. Opportunity for activating open space and making regional and local connections.</p>	<p>In the community survey 2,468 for 82% have used walking and biking trails within the district. The top outdoor amenities the community believed the district has a need for are walking and biking trails, nature trails, playgrounds, ice-skating, tennis courts, and picnic areas and shelters. 94% are supportive of preserving open space and natural areas. 81% of the district is supportive of developing new multi-purpose trails and connecting existing trails. 74% are supportive of upgrading park playgrounds and active areas. Walking and biking trails were the top priority for parks and facilities respondents think should be improved over the next two years. Board Focus Group: Green Bay Trail needs a plan. Board is interested in conversation with Village about the future of the trail. Parks along the trail need to be integrated and utilize the trail.</p>	<p>1 Establish Old Green Bay Road Greenway "brand" that includes parks 7-8N, 6N, Lincoln Drive and Green Bay Road, 3N, 13N, 2N, Veteran's Memorial Park, and Kalk Park</p> <p>2 Construct winding trail through each park parcel</p> <p>3 Coordinate with Village to enhance and improve cross walks and way finding signage along the greenway.</p> <p>4 Consider fitness station trail, play pod trail, and / or sculptural elements (or similar features) to tie sites together functionally and visually.</p> <p>5 Consider trailheads at specific park locations with trail way finding maps.</p> <ul style="list-style-type: none"> a Shelter Park b 3 / 4S c Kalk Park d Takiff Center Park e 7 / 8N
	<p>J Trails: The district only has 1.57 miles of park pathways and trails. Many parcels are undeveloped or under developed. There is the opportunity for connections between adjacent parcels. ADA accessibility issues exist within most parks.</p> <p>What actions should the GPD consider to improve park pathways, trails, and accessible connections?</p>	<p>Only 1.57 miles of park trails. Connections may be made between Watts, 14S, 13S, and Everly. Connections Few playgrounds have an accessible routes to the play environment. Few tennis and basketball courts have accessible routes to access the courts. Community and Neighborhood parks within GPD do not have looping walking trails within parks.</p>	<p>In the community survey 2,468 for 82% have used walking and biking trails within the district. The top outdoor amenities the community believed the district has a need for are walking and biking trails, nature trails, playgrounds, ice-skating, tennis courts, and picnic areas and shelters. 94% are supportive of preserving open space and natural areas. 81% of the district is supportive of developing new multi-purpose trails and connecting existing trails. 74% are supportive of upgrading park playgrounds and active areas. Walking and biking trails were the top priority for parks and facilities respondents think should be improved over the next two years.</p>	<p>1 Construct looping trails within all Community Parks and Neighborhood Parks.</p> <p>2 Construct accessible routes to all amenities, specifically playgrounds, tennis, and basketball courts.</p> <p>3 Construct accessible picnic and seating areas.</p> <p>4 Establish walking and biking path connections between adjacent park assets.</p> <p>5 Establish way finding signage (mile markers, directional signage to different parks and places within the community - e.g. schools, downtown) at key locations within parks.</p> <p>6 Develop partnerships with the Village to plan additional trail routes and to amenitize Green Bay Road Trail.</p>

Opportunity:	Assess (Inventory and Analysis):	Connect (Needs Assessment Phase):	Alternative Strategies:
<p>K Takiff Community Center Park: Site constraints limit the quantity of parking and vehicular circulation, which affects access and use of the Takiff Center. Skate Park is underutilized and beyond its useful life. Site layout and existing infrastructure limits the effectiveness of the maintenance facility and ballfield.</p> <p>How can the Takiff site be improved?</p>	<p>Current parking is not sufficient for preschool programs, staff, and recreation programs held in Takiff. skate park is underutilized. Most prominent community park within the district; however, the site lack active recreational amenities to encourage site use. Reinsdorf field is not heavily used; and could be replaced by higher and better land uses; however, it is a community icon so decommissioning may be met with resistance. Maintenance is undersized and inefficient of this size of a district (recommended maintenance facility / site is a 10,000-15,000 sf building on a 1.5-2 acre site). Available parking falls far below recognized standards and Village zoning ordinance requirements</p>	<p>Need for skate park was not recognized as a need during the community engagement meetings or community survey. In the community survey Q1a, the skate park was the least used facility (274 or 9% of users compared to 2,468 for 82% or the #1 answer of walking and biking trails). The skate park not a high priority of the district in Q2 (Parks and Facilities that should be improved over the next two years). Only 10% said there is a need for a skate park. The top outdoor amenities the community believed the district has a need for are walking and biking trails, nature trails, playgrounds, ice-skating, tennis courts, and picnic areas and shelters. 94% are supportive of preserving open space and natural areas. 81% of the district is supportive of developing new multi-purpose trails and connecting existing trails. 74% are supportive of upgrading park playgrounds and active areas. Reinsdorf Field was not mentioned in any community engagement meeting as a strength, weakness, or opportunity.</p>	<p>1 Develop site master plan according to the following objectives:</p> <ul style="list-style-type: none"> a Establish parking goal of 3parking spaces per 1,000 square feet of building space (150-180 parking spaces). b Remove skate park. c Consider additional recreation amenities: <ul style="list-style-type: none"> Trails and fitness stations Community garden plots (in conjunction with greenhouses) Shelters and picnic amenities Restrooms and concessions d Reinsdorf Field <ul style="list-style-type: none"> Maintain on-site Relocate based on additional parking and maintenance needs / modifications. e Maintenance <ul style="list-style-type: none"> Keep on site in north location with potential expansion Relocate and utilize land for recreational amenities.
<p>L Watts Park: Site is challenged with the playground and basketball behind the ice center and the remaining recreation amenities on the west parcel. With the newer EPA regulation for ice refrigeration, the facility will soon need to be retrofitted to accommodate the approved coolant. Can this retrofit be incorporated into a large, site-scale master plan?</p> <p>How can the site be programmed and planned to better serve the ice center and park visitors?</p>	<p>New EPA regulations are in place that require retrofitting of ice (expensive). Playground is behind Watts Center and Ice - not visible, in poor condition, ADA / ASTM / CPSC compliance issues. Parking is inadequate for the size of facility and number of users. Adjacency to 14S, 13S, and Everly offers the opportunity for walking and biking trail connections. Undeveloped areas also offer opportunity to add amenities the district is currently deficient in (facility needs analysis).</p>	<p>In the community survey 2,468 for 82% have used walking and biking trails within the district. The top outdoor amenities the community believed the district has a need for are walking and biking trails, nature trails, playgrounds, ice-skating, tennis courts, and picnic areas and shelters. 94% are supportive of preserving open space and natural areas. 81% of the district is supportive of developing new multi-purpose trails and connecting existing trails. 74% are supportive of upgrading park playgrounds and active areas. Walking and biking trails, the Watts Recreation Ice Center, and Sled Hill at Watts were in the top five for parks and facilities respondents think should be improved over the next two years. 536 households have a need for paddle tennis that is being met by 50% or less. 42% of respondents rated the sled hill as fair to poor. Community Consensus Report: Watts Ice was noted as a district strength and the community believes this should be built upon.</p>	<p>1 Develop park master plan in conjunction with sites 14S and 13S</p> <p>2 Consider the following objectives when developing master plan:</p> <ul style="list-style-type: none"> a Provide additional parking. b Relocate playground to more visible, active area of park <ul style="list-style-type: none"> Consider trends when designing playground. c Consider additional recreation amenities including but not limited to <ul style="list-style-type: none"> Trails and fitness stations Paddle tennis (winter sport to compliment ice rink) Shelter with restrooms (warming hut) and picnic amenities Splash Pad d Consider In-line Hockey facility e Basketball Courts <ul style="list-style-type: none"> Consider repurpose as inline hockey court Consider repurpose for paddle tennis location Consider pickle ball complex Consider relocating to westernmost parcel near tennis court area. r Ice Rinks <ul style="list-style-type: none"> Retrofit facility and maintain as is in existing location Reconstruct according to most current standards and regulations and relocate to provide room for parking lot. Consider structure to cover structure for more year-round use (option to leave as open air or close) g Establish park identity signage along major roads. h Provide way finding signage i Construct looping trail through Watts and provide trail connections to 14S and 13S. <ul style="list-style-type: none"> Coordinate with village to improve crosswalks. j Provide adequate detention for site per Village code on site. <p>2 Connect Watts Park to Everly Wildflower Sanctuary through the construction of a trail and way finding signage.</p>
<p>M Central Park: Existing fields are aging. Does the Glencoe Teen Center still serve a purposed at this location? If so, how can the building be improved.</p> <p>How can Central Park be redeveloped as the primary GPD sports asset?</p>	<p>Site and Facility Inventory: Building in poor condition. Opportunities for sports hub development.</p>	<p>Community Consensus Report: Praise for partnerships. Community supports continued partnerships between Glencoe agencies and organizations.</p>	<p>1 Establish a premier baseball and softball facility, serving the entire community's sports needs.</p> <p>2 Create opportunities for donors, naming rights and sponsorships.</p> <p>3 Include sports lighting, dugouts, a spectator area, paths, and other complimentary site amenities on site.</p>

PARKS AND OPEN SPACE, CONT'D.

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PARKS AND OPEN SPACE, CONT'D.	<p>N <u>Glencoe Swimming Beach:</u> How can the beach be improved for assess, use and visibility?</p>	<p>Site and Facility Inventory: Challenged access.</p>	<p>In the community survey, Glencoe Beach swimming areas ranked third (15%) out of five, for facilities that should be improved by the District over the next two years. Also, 61% of residents (2nd rank) would support improvement to enhance amenities at Glencoe Beach.</p>	<ol style="list-style-type: none"> 1 Develop access from swimming beach to boating beach. 2 Develop boat launch and cart barn on south beach. 3 Replace boardwalk from parking lot to patio area. 4 Provide additional beach amenities for rental opportunities (i.e. sun shelters)
	<p>O <u>Perlman Boating Beach:</u> Boating beach seems "exclusive" and does not encourage open public access. It is hidden behind the water treatment plant and does not have ADA accessible route along the beach to get to the site. How can this beach be more inclusive and encourage use by all residents (regardless of whether they have a boat docked on site)?</p>	<p>Park and Facility Tour: There isn't any accessible route to the facility. No visibility.</p>	<p>Not addressed during the community engagement phase.</p>	<ol style="list-style-type: none"> 1 Add a roof over the outdoor trellis that would better match the beachhouse (clay tiles).
FACILITIES	<p>P <u>Takiff Center</u> has been recently renovated and expanded. While some programs are served very well by the facility (i.e. early childhood education), other programming opportunities (especially fitness) are limited or nonexistent. .</p>	<p>Based on facility inventory and analysis, the Takiff Center does not serve the community's fitness needs. Some spaces within the facility (particularly multi-purpose and program spaces in the original section of the building) appear to be underutilized.</p>	<p>Staff: Space is underutilized and overbuilt. Board Focus Group: Needs to be filled. Fitness center - weights resistance, shower, some demand for this. Fitness is desired and was when the building was built. If implemented now the fitness center must be quality. Must change the community's perception - paradigm shift. Facilities needs to be adaptable. Community Survey: 65% of households support the addition of an indoor fitness / exercise room to Takiff. Indoor fitness as exercise facilities are the second most important facility to</p>	<ol style="list-style-type: none"> 1 Re-purpose Aiken Activity Room for fitness center. 2 Renovate control desk for visitor hospitality and fitness check-in. 3 Provide dedicated room for NSSRA use (Community Room #3) 4 Implement miscellaneous infrastructure improvements (slate roof, HVAC, etc.)
	<p>Q <u>Watts Ice Center</u> is a seasonal facility, largely supporting seasonal ice skating programs and activities. What changes can be made to generate more use and revenue from the facility on a year-round basis?</p>	<p>The facility serves outdoor ice skating needs well and the community room is available for year-round rentals. The building could potentially serve indoor space needs during non-ice months and provide amenities such as public restrooms, concessions/vending, and shelter space for adjacent Watts Park. Ice systems will be obsolete by 2020 due to new regulations.</p>	<p>Staff: Covering/protecting ice would help with ice condition and availability. Board Focus Group: The facility is tired and ice and engineering are getting expensive. Facilities needs to be adaptable.</p>	<ol style="list-style-type: none"> 1 Maintain upper (non-public storage) and lower level (locker rooms) for current uses 2 Maintain main level for preschool, rentals, ice-support and day-camps. 3 Update refrigeration mechanical system to current standards 4 Add two team locker rooms to main level.
	<p>R <u>Glencoe Youth Center</u> is a small, teen-oriented facility within Central Park. How can this facility continue to provide services to its core users while meeting other indoor space needs at Central Park?</p>	<p>Facility requires accessibility and life safety improvements. Outside of core youth/teen service programs, facility is largely underutilized. Meanwhile, adjacent Central Park lacks indoor amenities such as public restrooms, concessions/vending, and shelter space.</p>	<p>Staff: Kitchen space, additional office space, and storage is desired. Potential for new ball field at Central Park.</p>	<ol style="list-style-type: none"> 1 Demolish existing facility and construct new facility serving existing GYC programs and support space/amenities for adjacent Central Park. 2 Undertake renovations to existing facility to improve accessibility and life safety concerns.

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FACILITIES	<p>S <u>Maintenance Facility</u> is a series of small, older buildings on the north end of the Takiff Center site. Most districts of this size have a maintenance facility building consisting of office, training/lunch room, locker room, vehicle storage, and cold storage functions.</p> <p>What changes or enhancements can be made to provide for these core functions?</p>	<p><i>Site and Facility Tour: The non-mission critical items like apartments and housing takes up valuable maintenance space that the district needs to function properly. At a district of this size the recommended maintenance facility / site is a 10,000-15,000 sf building on a 1.5-2 acre site.</i></p> <p><i>Facilities require accessibility and life safety improvements. Office, break/training room, and locker room space is severely undersized or missing altogether. District trucks are housed at municipal garage in downtown Glencoe due to lack of indoor garage space.</i></p>	<p>Staff: Would be nice to be centrally-located. Existing asset maintenance needs to be improved. Resources to complete job efficiently are not always present. Many parks, not enough manpower.</p>	<ol style="list-style-type: none"> 1 Construct replacement Maintenance Facility on existing site. All buildings except for two pre-engineered cold storage buildings would be demolished and replaced with a single, 9,000-10,000 SF structure housing office, break/training, locker room, vehicle storage, and shop space. 2 Investigate opportunities to partner with Village of Glencoe or neighboring Park Districts to share a Maintenance Facility for joint use. 3 Consider purchase of existing industrial / maintenance facility
	<p>T <u>Beach House</u> facility serves seasonal needs at the lakefront.</p> <p>What changes can be made to improve functionality and/or revenue generation at this facility?</p>	<p><i>Beach house facility is in good condition with no major issues or areas of concern.</i></p>	<p>Staff raised no major issues with the Beach House facility.</p>	<ol style="list-style-type: none"> 1 Continue high level of facility maintenance and upkeep. 2 Replace roof on the trellis rental area to match beach house. 3 Maintain as-is.
	<p>U <u>Boat House</u> facility serves seasonal needs at the lakefront.</p> <p>What changes can be made to improve functionality and/or revenue generation at this facility?</p>	<p><i>Access to Boat House facility is difficult - only accessible via lakefront and split from the Beach House by the municipal water treatment plant. Drainage is poor and beach will occasionally wash out.</i></p>		<ol style="list-style-type: none"> 1 Explore strategies to improve access to Boat House, potentially resulting in additional functionality and revenue. 2 Maintain as-is. 3 Provide ADA toilets